

“The main thing is always to have a plan; if it is not the best plan, it is at least better than no plan at all.”

**General Sir John Monash,
1918**

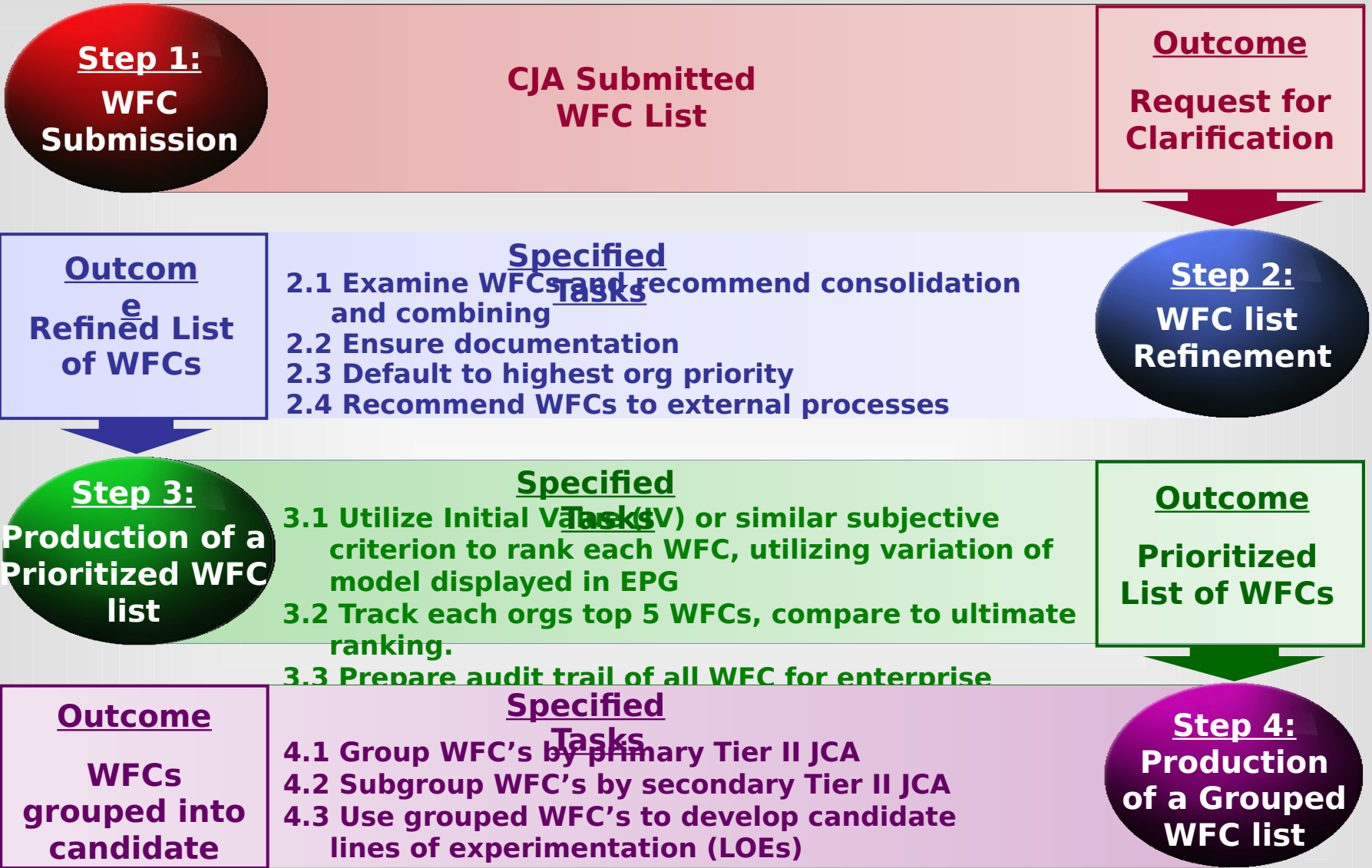
Joint Process Review Team (JPRT)

**Overview, Methodology,
Limitations, Products and
Recommendations**

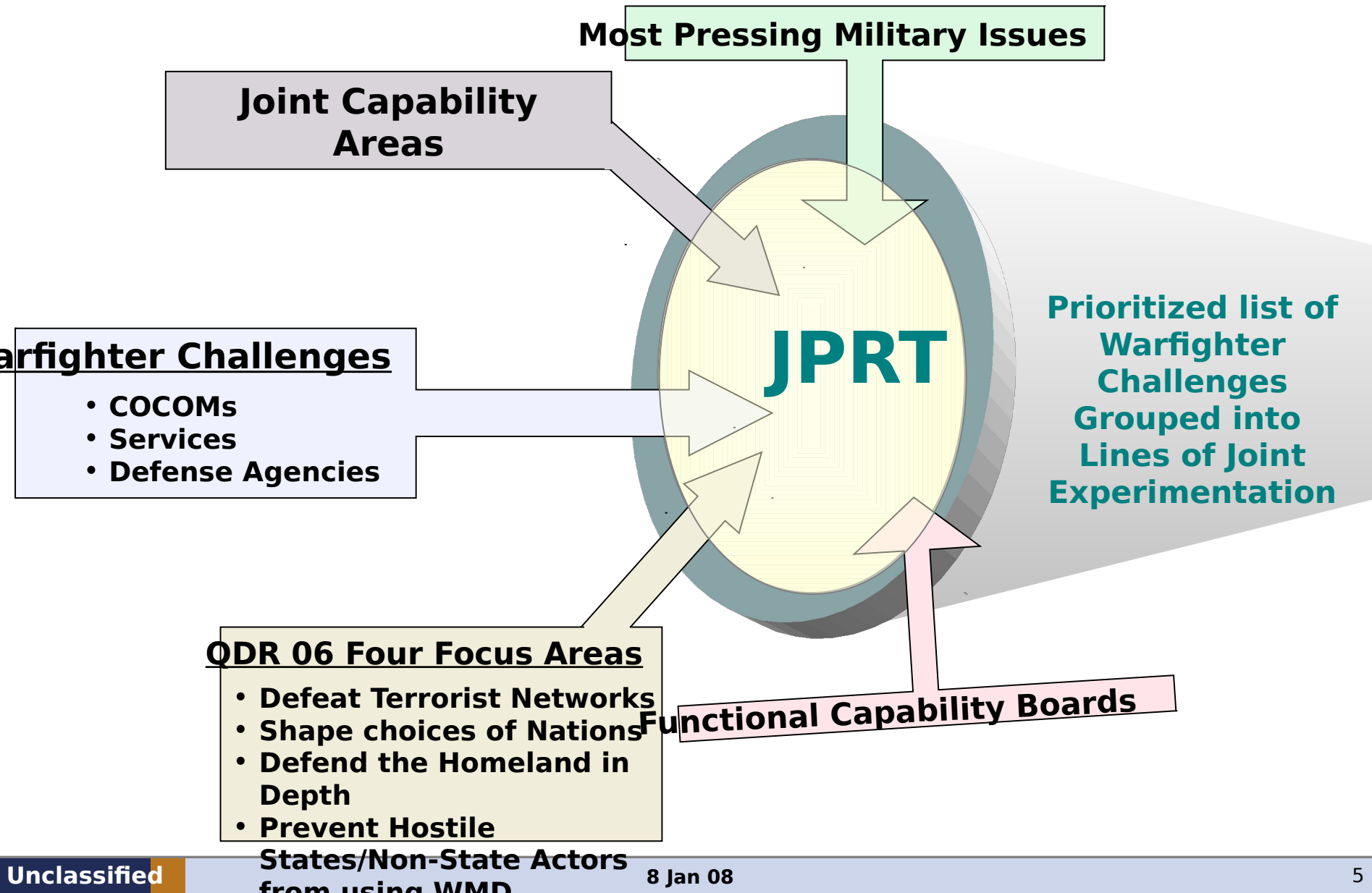
The purpose of the JPRT series of briefings is to present to the O6 Development Team the background, methodology, assumptions, limitations, products and recommendations of the FY 09/10 JPRT in order to gain a decision on which WFC prioritization model to utilize, and which WFC grouping course of action should be utilized in development of the FY 09/10 JCDE

End State : A list of prioritized WFCs grouped into Candidate Lines of Joint Experimentation (LOJX) to present to the Executive Council for approval for JSAP 136 Staffing and continued development into the FY 09/10 JCDE CPLAN.

- **Oct 07 JCDE Enterprise Development Conference directed (IAW Draft EPG) standup of a planning cell (JPRT)**
- **JPRT commences upon completion of the CJA**
- **Draft EPG describes the following:**
 - **Membership**
 - **Lead Duties**
 - **Deliverables**
 - **Timeline**
- **Additional goals (outside of the CPLAN development process):**
 - **Validate, or invalidate, process described in Draft EPG**
 - **Develop TTPs for working with geographically separate membership**
 - **Develop a transparent and repeatable process**
 - **Capture lessons learned in order to improve development process**
 - **Look for ways to improve use of the Virtual Operations Center in support of CPLAN development**



End State of January 06 Conference



- Weekly teleconferences
- JPRT Website (J9 Portal)
- Face to Face Working Group 13-16 Nov 07
 - Sub groups developed to investigate COAs and other issues
 - Twice daily teleconferences to incorporate geographically separate members
- Red Cells utilized to check for “Group Think”
- USJFCOM J9 provided additional analytical support to review and compare the outcomes of the proposed models

The JPRT was conceived as an Action Officer working group, and not a decision making body. However, in order to continue planning, several assumptions were made:

- 1. Changes to the Draft EPG would not significantly change the mission of the JPRT**
- 2. That the Draft Tier II and III JCAs are appropriate for use, and although subject to change, anticipated changes are not projected to seriously impact affinity analysis**
- 3. Organizations that could not participate were assumed to have granted the JPRT proxy to act on their behalf**
 - The JPRT assumed that it could assign Tier II and III JCAs to WFCs that were submitted without that linkage**

- **Participation was not complete throughout JCDE Enterprise**
 - **Due to short notice and competing requirements**
 - **Mitigate by including the JPRT in annual planning cycle so travel and time can be built into organizations annual plan**
- **WFC statements were not complete**
 - **JPRT requested clarification on 57 out of 129 submitted WFCs**
 - **As of 12/7/07 13 WFCs still require clarification**
 - **Experimentation questions were the main issue**
 - **VOC can be retooled to support enforcement of higher WFC standards**

- **WFC statements were not combined or “screened out”**
 - **Representatives to JPRT made clear that the vast majority of organizations did not support any effort at combining like WFCs from different organizations**
 - **May cause a level of duplication in the prioritization models, as well as some misleading results**
 - **Not each WFC is truly unique**
 - **Only as good as data entered**

- **Interim Report submitted after face to face working group**
 - **Delivered 21 Nov 07, available on the JPRT website**
- **COA Decision Brief - Prioritization Models, due Jan 08**
 - **JPRT will present 3 models for O6 Review**
 - **JPRT will recommend 1 model**
 - **O6 Development Team will decide which model is approved for presentation to the Executive Council**
- **COA Decision Brief - Proposed Lines of Joint Experimentation, due 9 Jan 08**
 - **JPRT will present 3 COAs for LOJX grouping with proposed titles**
 - **JPRT will recommend 1 COA**
 - **O6 Development Team will decide which COA to fully develop for presentation to the Executive Council**
- **Recommendations paper for improvements to VOC, due Feb 08**

- **JPRT process as executed to date and outlined in the Draft EPG is valid, however process improvements are needed**
 - **Model development, VOC refinement,**
- **Prior to next CJA, the JCDE Enterprise should refocus efforts on ensuring the quality of WFC statements**
 - **Training, VOC improvements etc.**
- **JPRT planning cycle should be added to JCDE CPLAN to encourage enterprise wide participation**
- **JCDE Enterprise should consider changing CPLAN development to a biennial cycle vice the current annual construct**
 - **Supports resource allocation planning (budgets, venues, support)**
 - **Matches established processes (POM, etc.)**
 - **Affords a better opportunity for expanded participation across the JCDE Enterprise**
 - **Would require refinement of EPG “Pop Up” needs process**
 - **Pushes the timeline from challenge to experiment out further**

Discussion and Questions